# HROD ROUNDTABLE

Repositioning HRD Role in OD / Innovative Solution

# Speaker

- Subra
- Trainer /Consultant
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### Session Focus



- CONCEPT OF 70:20:10
- Industry Revolution
- Key Trends Shaping The Future Of L & D
- Organizational Development
- OD Challenges

## Concept of 70:20:10



70% of our learning comes from **challenging assignments and on-the-job experiences** 

20% of our learning is developed from our **relationships with** other people, our networks and the feedback we receive

10% of our learning comes from **formal training**, **such as courses**, **workshops and programmes** 

#### Do your organization provides the following opportunities?

| 70:20: 10 Activities             | YES | NO |
|----------------------------------|-----|----|
| 1. Problem Solving               |     |    |
| 2. Challenging Tasks             |     |    |
| 3. Deliberate reflection         |     |    |
| 4. Stretch Assignments           |     |    |
| 5. Resources                     |     |    |
| 6. Peer Coaching                 |     |    |
| 7. Giving and Receiving Feedback |     |    |
| 8. Action Learning               |     |    |
| 9. Mentoring                     |     |    |
| 10. Communities of practice      |     |    |
| 11. Courses and Workshops        |     |    |
| 12. E learning Modules           |     |    |
| 13. Problem Solving              |     |    |
| 14. Seminars                     |     |    |
| 15. Virtual classrooms           |     |    |

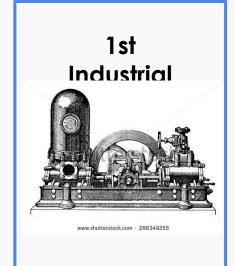
### What Do 70:20:10 Activities Look Like?

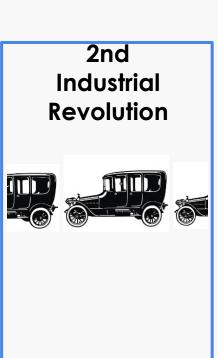
| what bo /0.20. To Activities Look like!     |   |   |  |
|---|---|---|--|
| 70  | 30  | 10  |  |
| Problem Solving                             | Peer Coaching   | <ul> <li>Courses and<br/>Workshops</li> </ul> |  |
| Challenging Tasks                           | <ul> <li>Giving and<br/>Receiving<br/>Feedback</li> </ul> | E-Learning Modules                            |  |
| <ul><li>Deliberate<br/>Reflection</li></ul> | <ul> <li>Action Learning</li> </ul>                       | Problem Solving                               |  |
| <ul> <li>Stretch Assignments</li> </ul>     | <ul> <li>Mentoring</li> </ul>                             | • Seminars                                    |  |
| • Resources                                 | <ul> <li>Communities of<br/>Practice</li> </ul>           | Virtual Classrooms                            |  |

## Getting Started with 70:20:10

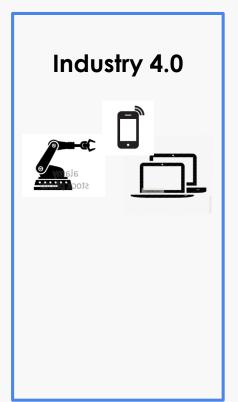
| Key Questions   | What To Do |
|---|------------|
| 1. How are people learning in your organisation?                    |            |
| 2. Will your organisation's most senior people get behind 70:20:10? |            |
| 3. Does L&D have the skills to promote all aspects of 70:20:10?     |            |
| 4. Is 70:20:10 the right mix for your organisation?                 |            |
| 5. How can your managers best support learning?                     |            |

### WHAT IS INDUSTRY 4.0?









## Industry Revolution

Industry 4.0

Digitalization

Engagement to Experience

People Analytics

**Gig Economy** 



### WHAT IS INDUSTRY 4.0?

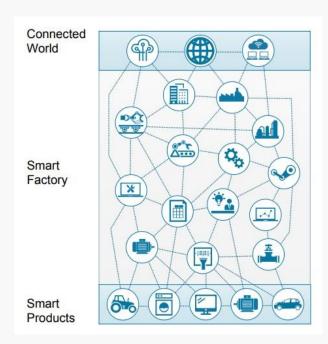
- Production with information and communications technology
- Merging of customer data with machine data
- **Communication** between machines
- Components and machines autonomously managing production in a flexible, efficient, and resource-saving manner



# WHAT DOES INDUSTRY 4.0 MEAN FOR US?

By analysing our large pool of data, making sense of it, and creating an integrated network vertically and horizontally, we can achieve:

- Higher quality assurance
- Minimised time-to-market
- Increased productivity
- Increased flexibility (in terms of job functions)



# WILL WE LOSE OUR JOBS TO MACHINES?

#### Jobs that will be in constant demand:

• Traditional white-collar jobs (medical, legal, financial, etc.), content creators, data scientists and IT professionals

#### Jobs that will cease to exist:

- Easy, low skilled and non-revenue generating jobs.
- Middlemen, agents, entry-level accountants.

#### On the bright side....

- New and higher skilled jobs will be created.
- Looking at manufacturing for instance, job functions in the future will include:
  - Energy data management (managing energy costs)
  - Mobile maintenance
  - Overall machine effectiveness

### **ACTIVITY**



Looking at your organization, what job functions do you think will/can be replaced and what new job functions will emerge?

# WHAT DOES HRD LOOK LIKE IN THE FUTURE?

- More strategic
- More integrated

#### What's going to change?

- Flow of people
- Flow of performance management
- Flow of information
- Flow of work



# CHALLENGE IN FINDING THE RIGHT TALENT

According to Manpower Group, 40% of employers surveyed (across 43 countries) said they can't find suitable talent.

How can we resolve this?

- 1. Look beyond traditional pools of candidate
  - Look for new collared professionals
  - Embrace neurodiversity
- Retrain and re-deploy (place in diff departments) existing employees



#### KEY TRENDS SHAPING THE FUTURE OF L & D



# Organizational Development

- To help organizations improve individuals and systems.
- OD's goal is to help people function better within an organizational context.
- Purposeful and meaningful change for the better.
- An OD practitioner uses two primary tools in his or her work:
  - 1. Assessment
  - 2. Interventions



## **OD Challenges**



- Speed of change
- Separation of linkage (together or autonomous)
- Technology
- Global & Local
- Leadership style with generation revolution the attitude and approach

# What's going to change?

- Flow of people
- •Flow of PMS
- Flow of information
- Flow of work

### Re-skill

- Credible Activist
- Strategic Positioner
- Paradox Navigator

### Three Key Things You Can Do To Ensure L&D Success



 Gain the digital skills you need to feel confident in making the right choices

 Ensure you design quality online learning experiences, which focus on performance outcomes

 Align L&D strategy and business strategy by winning support from the top

